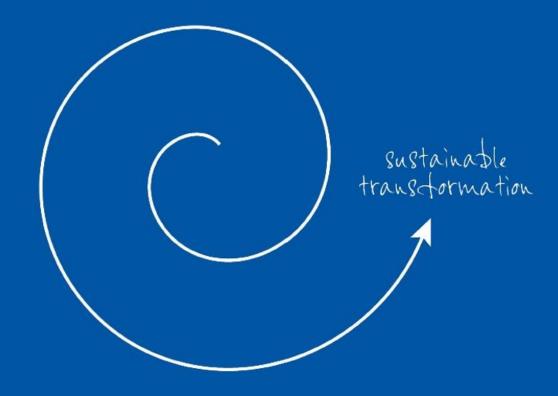


LEADING THROUGH CHANGES AND SUCCEEDING





Overview for today's session





The relevance of good leadership



A sustainable leadership model



Opportunities to improve leadership impact when dealing with changes

Slido Result



As the world comes to term with the pandemic, what do you anticipate the biggest changes for your business to be?
Working from home
Remote interaction
Working from home will partially remain in place
Structure
Travels, wfh, meetings
Mindset

We are living in a VUCA world which requires a heightened level of leadership



Volatile

The environment demands you react quickly to ongoing changes that are unpredictable and out of your control

Uncertain

The environment requires you to take action without certainty

Complex

The environment is dynamic, with many interdependencies

Ambiguous

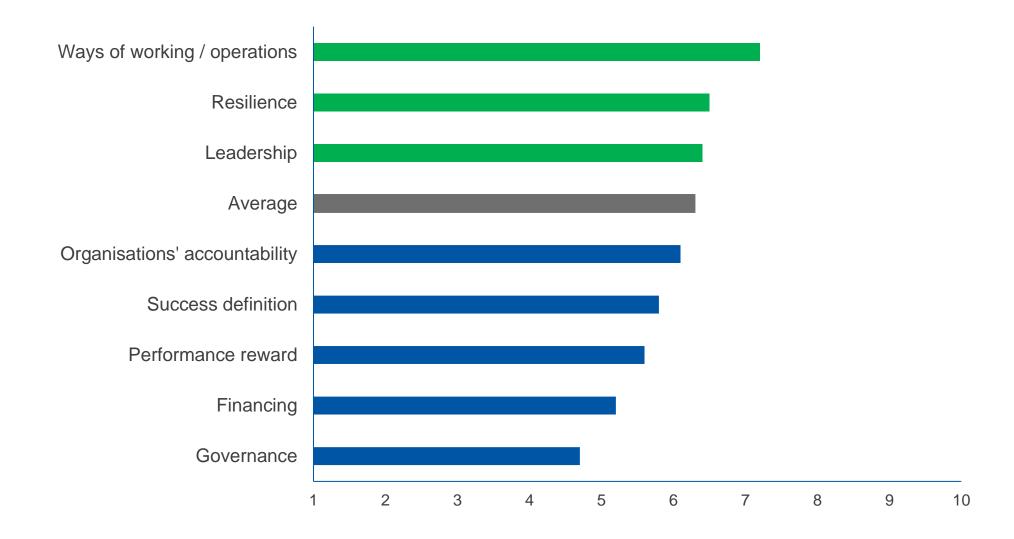
The environment is unfamiliar, outside of your expertise





Degree of change post COVID... (10-point scale)*





^{*} TELOS survey June 2020 among CEOs and other senior corporate leaders

The top three in a nutshell



Working from home, virtually Supply chain effectiveness and reliability



At *company* level Agility, efficiency, being nimble At *personal* level Mindfulness, stress resistance, focus on what you can control (ref Covey)



Slido Result



Rank in order of importance the following aspects of leadership when leading a business.

1. Activating vision and strategy

2. Driving performance

3. Developing the company culture

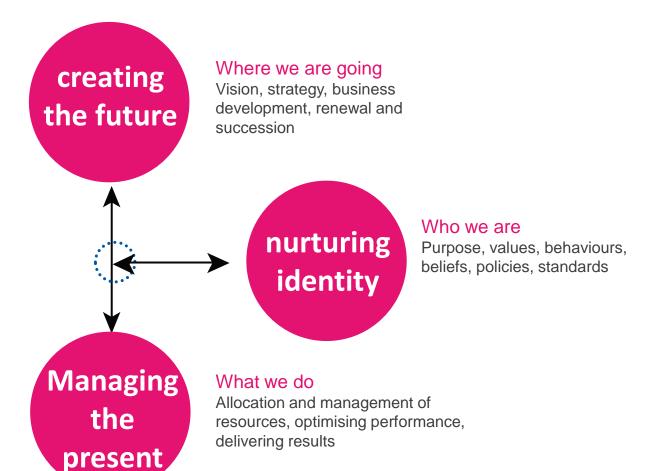
1.00

3.00

1.25

TELOS Model – the 'trialogue' of leadership





If absent:

Lack of direction, short-termism, out of touch with client's emerging needs and competitive threats

If absent:

Lack of passion, displaced energy, no 'moral compass', no basis for strategic decisions, lack of constancy and consistency

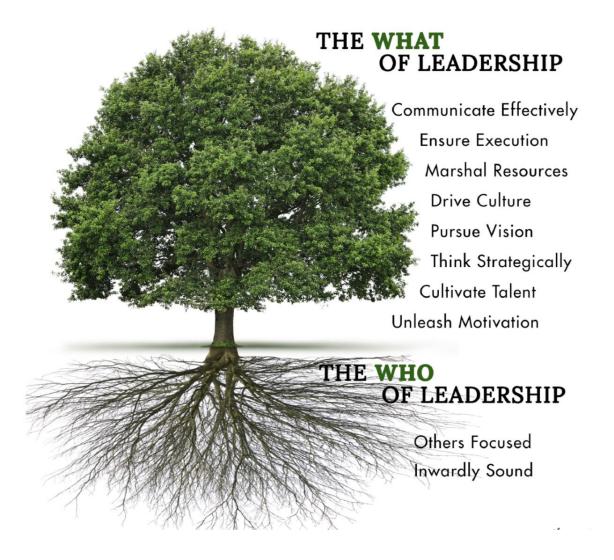
If absent:

Poor results, lack of resources, underperforming people, dissatisfied clients and shareholders



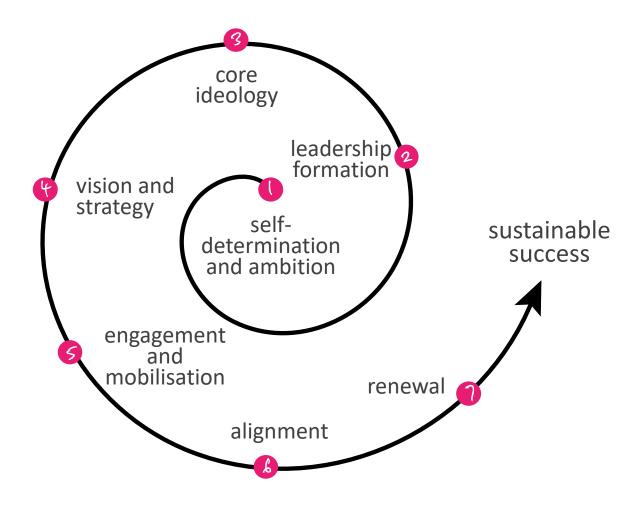
The who of leadership





Seven elements of sustainable success

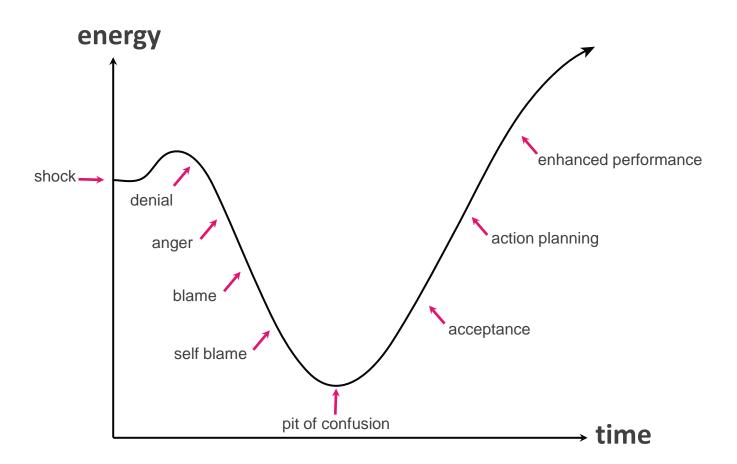






How can we lead people through changes?





Provide encouragement and recognition

Provide as much clarity and direction as possible

Provide as much information as possible

Provide as much support as possible – be there to listen

Stay rational through the emotions of change

Breakout discussions



In your groups:

- Introduce yourselves, in case you don't know each other.
- Please discuss:

As a leader, what lessons can you take from the pandemic to lead your team and your organisation through future changes?

You will have 15 min in groups.

When we come back, you will be asked to share highlights from your discussions.

Strengthening your leadership



- This topic is better handled on an individual basis.
- As an extended commitment to the Chamber, we would like to offer a complimentary 1:1 session with one
 of us to explore ways of strengthening your leadership.
- Interested? Please feel free to connect with us.

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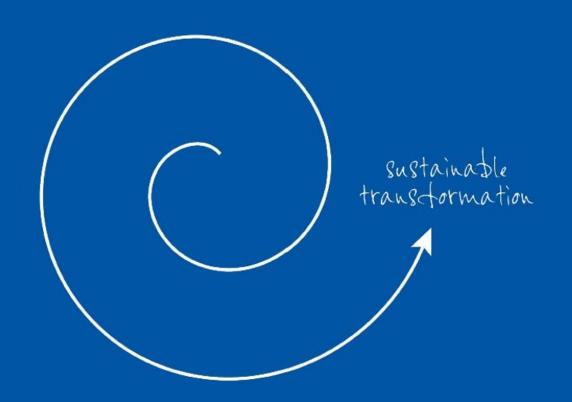
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THANK YOU

